

North Sound Behavioral Health
Administrative Services Organization
Board of Directors
Meeting Agenda

December 11th, 2025

**Board of Directors Members Present
in Person:**

Members Present via MS Teams:

**North Sound Behavioral Health
Administrative Services Organization
(North Sound BH-ASO) Staff Present:**

Guests Present:

- 1. Call to Order and Introductions** – Chair
- 2. Tribal Acknowledgement** – Chair
[Tribal Behavioral Health | North Sound BH-ASO \(nsbhaso.org\)](https://nsbhaso.org)
- 3. Revisions to the Agenda** – Chair
- 4. Approval of the November 2025, Minutes, Motion #25-53** – Chair..... Attachment
- 5. Comments & Announcements from the Chair** - Chair
- 6. Reports from Members** - Chair
- 7. Comments from the Public** - Chair
- 8. Report from the Advisory Board** Attachment
Kara Allen, Advisory Board Chair
- 9. Report from the Finance Officer** Attachment
Kim Nakatani, Senior Accountant
- 10. Report from the Governance Operations Committee** - Chair

All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Board of Directors with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Member.

Consent Agenda - ChairAttachment
Motion #25-54

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from November 1st, through November 30th, 2025, in the amount of \$4,111,352.90.
- Payroll for the month of November in the amount of \$262,909.40 and associated employer benefits in the amount of \$114,795.53.

Motion #25-55

NS BH-ASO Strategic Plan

JanRose Ottaway, Martin

- To review and approve the NS BHASO's 5-year Strategic Plan

11. Action Items – Lisa Hudspeth, Contracts Manager

For Board Approval

North Sound BH-ASO 2026 Operating Budget with 2.8% cost of living adjustment (COLA)

Review and discuss the Operating Budget for 2026

JanRose Ottaway Martin

Motion #25-56

To approve the North Sound BH-ASO 2026 Operating Budget as presented.

2026 Proposed Operating Budget (updated)

The following are the semi-annual amendments to our current contracts.

- Health Care Authority (HCA) contracts to include funding for the period of January 1, 2026 to June 30, 2026.
- Downstream contracts for General Fund-State (GF-S) Mandatory Services (Crisis Outreach, Involuntary Treatment Act (ITA) Services, ITA inpatient, Secure Withdrawal Management and Proviso Funding).
- Downstream contracts for Substance Use Prevention Treatment and Recovery Support Services (SUPTRS) Priority Services (Pregnant & Parenting Women Housing Services (PPW), Individuals using Intravenous Drugs (IUID) and Opiate Outreach).

- Downstream contracts for GF-S/SUPTRS/Mental Health Block Grant (MHBG) Services within Available Resources (Mental Health & Substance Use Disorder Outpatient, SUD Residential, Triage Services) and Community Behavioral Health Rental Assistance (CBRA) services.

The downstream contracts follow the HCA contract. Funding for the downstream contracts is included in the same contract, which is why you will see the same numbered contract under a different category of funding.

Health Care Authority (HCA)

- HCA-NS BH-ASO-K8347 AMD 2 is providing the GF-S and Proviso funding for the period of January 1, 2026 to June 30, 2026.
 - GF-S funding is stable from the previous contract period.
 - 6-month allocation - \$19,514,794.00

Motion #25-57

HCA-NS BH-ASO- K8347 AMD 2 providing the GF-S and Proviso funding for the period of January 1, 2026 to June 30, 2026.

GF-S Mandatory Services

The following contracts provide mandatory behavioral health services. Funding for GF-S services is allocated every six (6) months.

- Compass Health
 - Mobile Rapid Response Crisis Teams (MRRCT), ITA services, Child Youth and Family Crisis Outreach Team, Evaluation and Treatment Services, E&T Discharge Planners
 - Program for Assertive Community Treatment (PACT) services
 - 6-month allocation - \$315,938.56
- Snohomish County
 - Mobile Crisis Outreach, ITA services
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$142,459.00
 - Jail Transition Services
 - 6-month allocation - \$90,460.00
 - Trueblood Funds
 - 6-month allocation - \$72,971.08
- Volunteers of America
 - Toll- Free Crisis Hotline
- Telecare
 - Evaluation and Treatment Services
 - E&T Discharge Planners
 - 6-month allocation - \$53,646.00
- Lifeline Connections
 - PACT services
 - 6-month allocation - \$204,855.00
 - HARPS team and Skagit & Whatcom rental subsidies

- 6-month allocation - \$230,689.90
- Snohomish County Superior Court
 - Juvenile Treatment Services
 - 6-month allocation - \$34,950.00
 - AOT /Recovery Support Court Coordinator
 - 6-month allocation - \$56,720.00
- Island County
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$35,489.00
 - Jail Transition Services
 - 6-month allocation - \$16,018.00
 - Trueblood Funds
 - 6-month allocation - \$7,592.65
- San Juan County
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$35,489.00
- Sea Mar Community Health Centers
 - Proviso Funding
 - New Journey First Episode Psychosis
 - 6-month allocation - \$24,984.00
- Skagit County
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$35,489.00
 - Jail Transition Services
 - 6-month allocation - \$20,583.00
 - Trueblood Funds
 - 6-month allocation - \$11,415.37
- Whatcom County
 - Proviso Funding – Jail Transition Services, Designated Cannabis Account, Trueblood Funds
 - Designated Cannabis Account
 - 6-month allocation - \$41,719.00
 - Jail Transition Services
 - 6-month allocation - \$38,329.00
 - Trueblood Funds
 - 6-month allocation - \$19,992.91

NS BH-ASO-Compass Health-ICCN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-VOA-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Telecare-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lifeline Connections-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County Superior Court-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Island County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-San Juan County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Skagit County-Interlocal-23 Amendment 8 to provide the funding to continue services under this contract. The contract term is January 1, 2023, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Whatcom County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

Substance Use Prevention Treatment and Recovery Support Services (SUPTRS) & Mental Health Block Grant (MHBG) Priority Services

The following contracts are providing SUPTRS priority Services:

- Brigid Collins
 - Pregnant and Parenting Women (PPW) Housing Support Services
 - 6-month allocation - \$38,130.00
- Evergreen Recovery Centers
 - PPW Housing Support Services
 - 6-month allocation - \$64,875.00
- Catholic Community Services
 - PPW Housing Support Services
 - 6-month allocation - \$37,500.00
- Compass Health
 - San Juan HARPS subsidies
 - 6-month allocation - \$1,715.00
- Community Action of Skagit County
 - Opiate Outreach
 - 6-month allocation - \$123,000.00
- Island County
 - Opiate Outreach
 - 6-month allocation - \$150,000.00
 - HARPS Subsidies
 - 6-month allocation - \$4,280.50
- Mount Baker Presbyterian Church (MBPC)
 - Opiate Outreach
 - 6-month allocation - \$117,500.00
- Snohomish County
 - Opiate Outreach
 - 6-month allocation - \$77,500.00
- Whatcom County
 - Opiate Outreach
 - 6-month allocation - \$203,114.00
- Telecare Corp.
 - Peer Bridger Program
 - 6-month allocation - \$136,628.50

Motion #25-59

NS BH-ASO-Brigid Collins-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-ERC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-CCS NW-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Compass Health-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-CASC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Island County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-MBPC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Whatcom County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lifeline Connections-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Telecare-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

GF-S/SUPTRS/MHBG Services within Available Resources

- American Behavioral Health Services
 - Substance use outpatient services (FFS)
 - Secure Withdrawal Management (FFS)
 - Substance Use Disorder Residential (FFS)
- Asian American Chemical Dependency Treatment Services (ACTS)

- Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
- City of Mount Vernon
 - Co-Responder Program
 - 6-month allocation – \$130,000.00
- Compass Health
 - SUD outpatient services in San Juan County (FFS)
 - Whatcom County Triage
 - 6-month allocation - \$500,000.00
- Consejo Counseling and Referral Services
 - Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
- Conquer
 - Assisted Outpatient Treatment (AOT) in Snohomish County
 - 3-month allocation - \$458,387.58
- Evergreen Recovery Centers
 - Withdrawal Management Services (FFS)
 - Homeless Outreach and Stabilization Team (HOST) - Snohomish
 - 6-month allocation - \$619,983.00
 - Homeless Outreach and Stabilization Team (HOST) – Skagit/Island (SKIL)
 - 6-month allocation - \$522,508.79
- Holman Recovery Centers
 - Substance Use Disorder Residential (FFS)
- Island County
 - Co-Responder project
 - 6-month allocation - \$151,500.00
- Lake Whatcom Center
 - PACT
 - 6-month allocation - \$112,127.00
 - Mental Health outpatient services (FFS)
 - Substance Use outpatient services (FFS)
- Pioneer Human Services
 - Island, Skagit & Whatcom withdrawal management services
 - 6-month allocation - \$1,256,850.00
- Sea Mar Community Health Centers
 - Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
 - Substance Use Disorder Residential – Youth (FFS)
- Snohomish County
 - Co-Responder Program
 - 6-month allocation - \$60,446.00
- Snohomish County Court Clerk Office
 - AOT Expenses
 - 6-month allocation - \$4,833.00

- Snohomish County Prosecutor's Office
 - AOT Expenses
 - 6-month allocation - \$16,542.00
- Snohomish County Public Defender Association
 - AOT Expenses
 - 6-month allocation - \$57,013.50
- Snohomish County Superior Court
 - AOT Expenses
 - 6-month allocation - \$56,720.00
- Sunrise Services
 - Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
- Whatcom County
 - Alternative Response Team
 - 6-month allocation - \$166,379.00

Motion #25-60

NS BH-ASO-ABHS-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-ACTS-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-City of Mount Vernon-ICN-26 to provide funding to continue co-responder services in the city of Mount Vernon. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Compass Health-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Consejo -ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Conquer Addiction-ICN-26 to provide the funding to continue AOT services in Snohomish County. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-ERC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Holman-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Island County-ICN-26 to provide the funding for co-responder services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-LWC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-PHS-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Sea Mar-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-Court Clerk-AOT-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-Prosecutors Office-AOT-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-SCPDA-AOT-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-Superior Court-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Sunrise-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Whatcom County-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

Recovery Navigator Program (RNP)

- The RNP program is receiving their annual allocation in the following amounts:
 - Island County
 - 6-month allocation - \$264,427.50
 - Compass Health (San Juan County)
 - 6-month allocation - \$264,427.50
 - Community Action of Skagit County (Skagit County)
 - 6-month allocation - \$264,427.50
 - Snohomish County
 - 6-month allocation - \$411,826.00
 - Whatcom County
 - 6-month allocation - \$256,227.50

Motion#25-61

North Sound BH-ASO-Island County-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-Compass Health-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-CASC-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-Snohomish County-RNP-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-Whatcom County-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

Department of Commerce – Community Behavioral Health Rental Assistance (CBRA)

- This contract is a renewal of funding for Community Behavioral Health Rental Assistance (CBRA) for individuals exiting inpatient/residential services and in need of housing, the funding can be used for short-term and long-term housing, with the latter as the goal.
- Added to the CBRA contracts are Governor's Housing Initiative funds and Proviso 86 housing assistance funds allocated to North Sound BH-ASO.
- The following motion is the downstream contracts allocating the behavioral health rental assistance funds and Federal Block Grant funds for housing case management services, and HARPS subsidies for Snohomish County.
 - Bridgeways provides CBRA, HARPS & Proviso 86 rental assistance services in Snohomish County.
 - CBRA - 6-month allocation \$48,593.50
 - HARPS – 6-month allocation \$139,279.00
 - Proviso 86 – 6-month allocation \$84,500.00
 - Compass Health provides CBRA services in San Juan County and CBRA & Proviso 86 rental assistance services in Snohomish County.
 - CBRA - 6-month allocation - \$346,481.00
 - HARPS – 6-month allocation - \$3,430.00
 - Proviso 86 – 6-month allocation - \$97,500.00
 - Lifeline Connections provides CBRA, Governor's Housing Initiative & Proviso 86 rental assistance services in Skagit and Whatcom County.
 - CBRA - 6-month allocation - \$138,386.00
 - Proviso 86 – 6-month allocation - \$72,967.50
 - Governor's Housing – 6-month allocation - \$6,250.00
 - Lake Whatcom Center provides CBRA, Governor's Housing Initiative & Proviso 86 rental assistance services in Whatcom County.
 - CBRA - 6-month allocation - \$104,862.00
 - Proviso 86 – 6-month allocation - \$135,000.00
 - Governor's Housing – 6-month allocation - \$6,250.00
 - Pioneer Human Services provides CBRA & Proviso 86 rental assistance services in Island County.
 - CBRA - 6-month allocation - \$45,091.00
 - Proviso 86 – 6-month allocation - \$151,467.50
 - Opportunity Council provides CBRA & Proviso 86 rental assistance services in Whatcom County.
 - CBRA - 6-month allocation - \$45,091.00
 - Proviso 86 – 6-month allocation - \$151,467.50

Motion #25-62

NS BH-ASO-Bridgeways-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Compass Health-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lifeline Connections-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lake Whatcom Center-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Pioneer Human Services-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Opportunity Council-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

12. Report from the Executive Director

JanRose Ottaway Martin, Executive Director
Crisis Metrics Report.....Attachment

13. Adjourn - Chair

*Next Meeting: February 12th, 2026
(Note: there will be no meeting in January due to the State of Reform Conference)*

North Sound Behavioral Health
Administrative Services Organization
Board of Directors
Meeting Minutes

November 13th, 2025

Board of Directors Members Present in Person:

- Barry Buchanan, Board Chair, County Council; Whatcom County
- George Kosovich, Manager, Community Services Division, designated alternate for Peter Browning, Commissioner; Skagit County
- Amanda Franke, Human Services, designated alternate for Dave Somers, County Executive; Snohomish County

Members Present via MS Teams:

- Nicole Gorle, Legislative Analyst, designated alternate for Nate Nehring, County Council; Snohomish County
- Malora Christensen, Response Systems Division Manager, designated alternate for Satpal, Sidhu, County Executive; Whatcom County
- Jami Mitchell, Human Services, designated alternate for Justin Paulsen, County Council; San Juan County
- Darcy Chessman, Legislative Aid, designated alternate for Sam Low, County Council; Snohomish County
- Lynda Austin, Island County Human Services, designated alternate for Jill Johnson, Commissioner; Island County
- Justin Paulsen, County Council; San Juan County
- Kara Allen, Advisory Board Chair

**North Sound Behavioral Health
Administrative Services Organization (North
Sound BH-ASO) Staff Present:**

- JanRose Ottaway Martin, Executive Director
- Lindsay Lopes, Deputy Director
- Kim Nakatani, Sr. Accountant
- Charles DeElena, Compliance Manager/Business Improvement Manager
- Lisa Hudspeth, Contracts Manager
- Maria Arreola, Sr. Admin Assistant
- Joanie Wenzl, Admin Manager/Clerk of the Board

Guests Present:

No guests were present

Call to Order and Introductions – Chair

The chair asked the Board members to introduce themselves, as well as the NS BH-ASO staff

Tribal Acknowledgement – Chair

[Tribal Behavioral Health | North Sound BH-ASO \(nsbhaso.org\)](https://nsbhaso.org)

The Chair read the Tribal Acknowledgement

Revisions to the Agenda – Chair

The Chair noted that an item needs to be added to the agenda.

During the Governance and Operations meeting a discussion took place regarding the State of Reform Health Policy Conference which will be taking place on the same day as January 8th, 2026, Board Meeting.

A request was made to cancel the Board Meeting, members were encouraged to attend the conference.

Barry Buchanan moved to cancel the January 8th, 2026, board meeting, Amanda Franke seconded, all in favor, none opposed, no abstentions.

The Clerk of the Board will send out the cancelation and the link to the conference.

Compliance Training–Charles DeElena, Compliance Officer

Charles led the Annual Compliance Training session with the Board of Directors that were in attendance, both in-person and online.

Annual Conflict of Interest Attestation–JanRose Ottaway Martin

JanRose let the members know that this is an annual/audited requirement for the attestation to be filled out by all board members.

Approval of the October 9th, 2025, Minutes, Motion #25-51– Chair

Amanda Franke moved the motion for approval, George Kosovich seconded, all in favor, none opposed, no abstentions, motion #25-51 carried

Comments & Announcements from the Chair – Chair

The Chair noted that there is a conference taking place next week given by Washington State Association of Counties (WSAC). County leaders will be speaking.

Reports from Members – Chair

Members gave reports on the behavioral health happenings in their respective counties.

Comments from the Public – Chair

There were no comments from the public, as none were in attendance.

Report from the Advisory Board

Kara Allen, Advisory Board Chair

The Advisory Board Chair gave the Report from the Advisory Board's November meeting.

Report from the Finance Officer

Kim Nakatani, Sr. Accountant

The Report from the Finance Officer was given. There were no questions

Report from the Governance Operations Committee – Chair

All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Board of Directors with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Member.

Consent Agenda – Chair

Motion #25-52

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from October 1st, 2025, through October 31st, 2025, in the amount of \$4,701,073.04.
- Payroll for the month of October in the amount of \$276,858.22 and associated employer benefits in the amount of \$122,838.91.

Barry Buchanan moved the motion for approval, George Kosovich seconded, all in favor, none opposed, no abstentions, motion #25-52 carried

11. Action Items – Lisa Hudspeth, Contracts Manager

For Board Approval

Start-up Funding for Lynnwood Crisis Care Facility

- North Sound BH-ASO has designated start-up funds from Health Care Authority (HCA) for the Lynnwood Crisis Care Facility, which will offer 23-hour crisis services starting in early 2026.
- Sea Mar Community Health Centers was the successful bidder to operate this facility and is on track to open in early 2026.

Motion #25-53

North Sound BH-ASO-Sea Mar-ICN-26 to provide startup funding for the Lynnwood Crisis Care Facility in the amount of \$779,498.29.

George Kosovich moved the motion for approval, Amanda Franke seconded, all in favor, none opposed, no abstentions, motion #25-53 carried.

12. Introduction Items- Lisa Hudspeth, Contracts Manager

- Health Care Authority (HCA) contracts to include funding for the period of January 1, 2026 to June 30, 2026.
- Downstream contracts for General Fund-State (GF-S) Mandatory Services (Crisis Outreach, Involuntary Treatment Act (ITA) Services, ITA inpatient, Secure Withdrawal Management and Proviso Funding).
- Downstream contracts for Substance Use Prevention Treatment and Recovery Support Services (SUPTRS) Priority Services (Pregnant & Parenting Women Housing Services (PPW), Individuals using Intravenous Drugs (IUID) and Opiate Outreach).
- Downstream contracts for GF-S/SUPTRS/Mental Health Block Grant (MHBG) Services within Available Resources (Mental Health & Substance Use Disorder Outpatient, SUD Residential, Triage Services) and Community Behavioral Health Rental Assistance (CBRA) services.

The downstream contracts follow the HCA contract. Funding for the downstream contracts is included in the same contract, which is why you will see the same numbered contract under a different category of funding.

Health Care Authority (HCA)

- HCA-NS BH-ASO-K8347 AMD 2 is providing the GF-S and Proviso funding for the period of January 1, 2026 to June 30, 2026.
 - GF-S funding is stable from the previous contract period.
 - 6-month allocation - \$

Motion #XX-XX

HCA-NS BH-ASO- K8347 AMD 2 providing the GF-S and Proviso funding for the period of January 1, 2026 to June 30, 2026.

GF-S Mandatory Services

The following contracts provide mandatory behavioral health services. Funding for GF-S services is allocated every six (6) months.

- Compass Health
 - Mobile Rapid Response Crisis Teams (MRRCT), ITA services, Child Youth and Family Crisis Outreach Team, Evaluation and Treatment Services, E&T Discharge Planners
 - Program for Assertive Community Treatment (PACT) services
 - 6-month allocation - \$315,938.56
- Snohomish County
 - Mobile Crisis Outreach, ITA services
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$142,459.00
 - Jail Transition Services
 - 6-month allocation - \$90,460.00
 - Trueblood Funds
 - 6-month allocation - \$72,971.08
- Volunteers of America
 - Toll- Free Crisis Hotline
- Telecare
 - Evaluation and Treatment Services
 - E&T Discharge Planners
 - 6-month allocation - \$53,646.00
- Lifeline Connections
 - PACT services
 - 6-month allocation - \$204,855.00
 - HARPS team and Skagit & Whatcom rental subsidies
 - 6-month allocation - \$230,689.90
- Snohomish County Superior Court

- Juvenile Treatment Services
 - 6-month allocation - \$34,950.00
 - AOT /Recovery Support Court Coordinator
 - 6-month allocation - \$56,720.00
- Island County
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$35,489.00
 - Jail Transition Services
 - 6-month allocation - \$16,018.00
 - Trueblood Funds
 - 6-month allocation - \$7,592.65
- San Juan County
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$35,489.00
- Skagit County
 - Proviso Funding
 - Designated Cannabis Account
 - 6-month allocation - \$35,489.00
 - Jail Transition Services
 - 6-month allocation - \$20,583.00
 - Trueblood Funds
 - 6-month allocation - \$11,415.37
- Whatcom County
 - Proviso Funding – Jail Transition Services, Designated Cannabis Account, Trueblood Funds
 - Designated Cannabis Account
 - 6-month allocation - \$41,719.00
 - Jail Transition Services
 - 6-month allocation - \$38,329.00
 - Trueblood Funds
 - 6-month allocation - \$19,992.91

Motion #XX-XX

NS BH-ASO-Compass Health-ICCN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-VOA-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Telecare-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lifeline Connections-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County Superior Court-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Island County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-San Juan County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Skagit County-Interlocal-23 Amendment 8 to provide the funding to continue services under this contract. The contract term is January 1, 2023, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Whatcom County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

Substance Use Prevention Treatment and Recovery Support Services (SUPTRS) & Mental Health Block Grant (MHBG) Priority Services

The following contracts are providing SUPTRS priority Services:

- Brigid Collins
 - Pregnant and Parenting Women (PPW) Housing Support Services
 - 6-month allocation - \$38,130.00
- Evergreen Recovery Centers
 - PPW Housing Support Services
 - 6-month allocation - \$64,875.00
- Catholic Community Services
 - PPW Housing Support Services
 - 6-month allocation - \$37,500.00
- Compass Health
 - San Juan HARPS subsidies
 - 6-month allocation - \$1,715.00
- Community Action of Skagit County
 - Opiate Outreach
 - 6-month allocation - \$123,000.00
- Island County
 - Opiate Outreach
 - 6-month allocation - \$150,000.00
 - HARPS Subsidies
 - 6-month allocation - \$4,280.50
- Mount Baker Presbyterian Church (MBPC)
 - Opiate Outreach
 - 6-month allocation - \$117,500.00
- Snohomish County
 - Opiate Outreach
 - 6-month allocation - \$77,500.00
- Whatcom County
 - Opiate Outreach
 - 6-month allocation - \$203,114.00
- Telecare Corp.
 - Peer Bridger Program
 - 6-month allocation - \$136,628.50

Motion #XX-XX

NS BH-ASO-Brigid Collins-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-ERC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-CCS NW-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Compass Health-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-CASC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Island County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-MBPC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Whatcom County-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lifeline Connections-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Telecare-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

GF-S/SUPTRS/MHBG Services within Available Resources

- American Behavioral Health Services
 - Substance use outpatient services (FFS)
 - Secure Withdrawal Management (FFS)
 - Substance Use Disorder Residential (FFS)
- Asian American Chemical Dependency Treatment Services (ACTS)
 - Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
- City of Mount Vernon
 - Co-Responder Program
 - 6-month allocation – \$130,000.00
- Compass Health
 - SUD outpatient services in San Juan County (FFS)
 - Whatcom County Triage
 - 6-month allocation - \$500,000.00
- Consejo Counseling and Referral Services
 - Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
- Conquer
 - Assisted Outpatient Treatment (AOT) in Snohomish County
 - 3-month allocation - \$
- Evergreen Recovery Centers
 - Withdrawal Management Services (FFS)
 - Homeless Outreach and Stabilization Team (HOST) - Snohomish
 - 6-month allocation - \$619,983.00
 - Homeless Outreach and Stabilization Team (HOST) – Skagit/Island (SKIL)
 - 6-month allocation - \$522,508.79
- Holman Recovery Centers
 - Substance Use Disorder Residential (FFS)
- Island County
 - Co-Responder project
 - 6-month allocation - \$151,500.00
- Lake Whatcom Center

- PACT
 - 6-month allocation - \$112,127.00
- Mental Health outpatient services (FFS)
- Substance Use outpatient services (FFS)
- Pioneer Human Services
 - Island, Skagit & Whatcom withdrawal management services
 - 6-month allocation - \$1,256,850.00
- Sea Mar Community Health Centers
 - Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
 - Substance Use Disorder Residential – Youth (FFS)
- Snohomish County
 - Co-Responder Program
 - 6-month allocation - \$60,446.00
- Snohomish County Court Clerk Office
 - AOT Expenses
 - 6-month allocation - \$4,833.00
- Snohomish County Prosecutor's Office
 - AOT Expenses
 - 6-month allocation - \$16,542.00
- Snohomish County Public Defender Association
 - AOT Expenses
 - 6-month allocation - \$57,013.50
- Snohomish County Superior Court
 - AOT Expenses
 - 6-month allocation - \$56,720.00
- Sunrise Services
 - Mental health outpatient services (FFS)
 - Substance use outpatient services (FFS)
- Whatcom County
 - Alternative Response Team
 - 6-month allocation - \$166,379.00

Motion #XX-XX

NS BH-ASO-ABHS-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-ACTS-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-City of Mount Vernon-ICN-26 to provide funding to continue co-responder services in the city of Mount Vernon. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Compass Health-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Consejo -ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Conquer Addiction-ICN-26 to provide the funding to continue AOT services in Snohomish County. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-ERC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Holman-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Island County-ICN-26 to provide the funding for co-responder services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-LWC-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-PHS-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Sea Mar-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-ICCN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-Court Clerk-AOT-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-Prosecutors Office-AOT-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-SCPD-AOT-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Snohomish County-Superior Court-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Sunrise-ICN-26 to provide the funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Whatcom County-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

Recovery Navigator Program (RNP)

- The RNP program is receiving their annual allocation in the following amounts:
 - Island County
 - 6-month allocation - \$264,427.50
 - Compass Health (San Juan County)
 - 6-month allocation - \$264,427.50
 - Community Action of Skagit County (Skagit County)
 - 6-month allocation - \$264,427.50
 - Snohomish County
 - 6-month allocation - \$411,826.00
 - Whatcom County
 - 6-month allocation - \$256,227.50

Motion #XX-XX

North Sound BH-ASO-Island County-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-Compass Health-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-CASC-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-Snohomish County-RNP-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

North Sound BH-ASO-Whatcom County-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

Department of Commerce – Community Behavioral Health Rental Assistance (CBRA)

- This contract is a renewal of funding for Community Behavioral Health Rental Assistance (CBRA) for individuals exiting inpatient/residential services and in need of housing, the funding can be used for short-term and long-term housing, with the latter as the goal.
- Added to the CBRA contracts are Governor’s Housing Initiative funds and Proviso 86 housing assistance funds allocated to North Sound BH-ASO.
- The following motion is the downstream contracts allocating the behavioral health rental assistance funds and Federal Block Grant funds for housing case management services, and HARPS subsidies for Snohomish County.
 - Bridgeways provides CBRA, HARPS & Proviso 86 rental assistance services in Snohomish County.
 - CBRA - 6-month allocation \$48,593.50
 - HARPS – 6-month allocation \$139,279.00
 - Proviso 86 – 6-month allocation \$84,500.00
 - Compass Health provides CBRA services in San Juan County and CBRA & Proviso 86 rental assistance services in Snohomish County.
 - CBRA - 6-month allocation - \$346,481.00
 - HARPS – 6-month allocation - \$3,430.00
 - Proviso 86 – 6-month allocation - \$97,500.00
 - Lifeline Connections provides CBRA, Governor’s Housing Initiative & Proviso 86 rental assistance services in Skagit and Whatcom County.
 - CBRA - 6-month allocation - \$138,386.00
 - Proviso 86 – 6-month allocation - \$72,967.50
 - Governor’s Housing – 6-month allocation - \$6,250.00
 - Lake Whatcom Center provides CBRA, Governor’s Housing Initiative & Proviso 86 rental assistance services in Whatcom County.
 - CBRA - 6-month allocation - \$104,862.00
 - Proviso 86 – 6-month allocation - \$135,000.00
 - Governor’s Housing – 6-month allocation - \$6,250.00
 - Pioneer Human Services provides CBRA & Proviso 86 rental assistance services in Island County.
 - CBRA - 6-month allocation - \$45,091.00
 - Proviso 86 – 6-month allocation - \$151,467.50
 - Opportunity Council provides CBRA & Proviso 86 rental assistance services in Whatcom County.
 - CBRA - 6-month allocation - \$45,091.00
 - Proviso 86 – 6-month allocation - \$151,467.50

Motion #XX-XX

NS BH-ASO-Bridgeways-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Compass Health-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lifeline Connections-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Lake Whatcom Center-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Pioneer Human Services-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

NS BH-ASO-Opportunity Council-ICN-26 to provide funding to continue services under this contract. The contract term is January 1, 2026, through December 31, 2026, with an automatic one-year renewal on January 1, 2027, based on continued compliance with the terms of the contract.

[Lisa Hudspeth gave an overview of the motions that will be taken to the board meeting next month for action.](#)

13. Discussion Items–JanRose Ottaway Martin, Executive Director

- Budget Introduction–Kim Nakatani

[JanRose gave an overview of the 2026 North Sound BH-ASO Budget.](#)

[She also spoke about the 2026 NS BH-ASO COLA. She recommended 2.8%, which corresponds with Social Security’s 2026 COLA. The board will vote in December, and the budget percentage will be adjusted, as it reflects 3% currently.](#)

Report from the Executive Director–JanRose Ottaway Martin

- [SeaMar/Lynnwood Crisis Care Facility](#)
- [San Juan Co-Responder Timeline](#)
- [Skagit Co-Responder Collaborations](#)
- [HB-1813 Delegation Efforts](#)
- [Crisis Metrics Report \(in member packets for review\)](#)

Adjourn – Chair

[The meeting adjourned at 2:52 p.m.](#)

Next Meeting: December 11th, 2025



Advisory Board Brief

December 8, 2025

The Advisory Board met on December 2, and the following items were discussed:

— Advisory Board

A brief business meeting was held prior to the holiday potluck. The below items were voted on.

- The Action Items were passed and recommended to the Board of Directors for approval.
- The 2026 proposed Advisory Board Operating Budget was approved and recommended to the Board of Directors for approval.
- The 2026 proposed ASO Operating Budget was approved and recommended to the Board of Directors for approval.

North Sound Behavioral Health Administrative Services Organization
December 11th, 2025
Board of Directors Financial Notes

HIGHLIGHTS

1. The ratio of Budget to Actuals revenue for State Funds is on target, while Medicaid Funds are showing a favorable variance due to reconciliation payments. Revenues for MHBG and SABG Funds have stabilized as payments continue to catch up with billings. Crisis Services expenses are below the budgeted amount due to the accelerated billing and use of ARPA funds to support these services and timing variances between billing and payments received from HCA. Other variances are primarily the result of late payments and provider billing delays. Service expenses overall are tracking under budgeted levels due to billing variances. It should be noted that we are budgeting for a loss this year, as we are utilizing fund balances, reflected in the revenue section as *“Use of Fund Balance.”*
2. The Revenue and Expense statement reflects the Amended Budget Expense for the return of “reserve” Proviso Funds to HCA in the amount of \$4,741,120 showing a net loss of \$3,369,602. The MHBG and SABG fund balance variations are due to fluctuations in billing and reimbursement payments from the HCA. Our revenues are covering our expenses. Our general fund balance was \$9,176,222 on 09/30/25. The minimum allowed reserve is \$3,065,156 and the maximum allowed reserve is \$6,130,213.
3. The Medicaid fund balance is elevated reflecting the six-month reconciliation payments. The MCO’s pay at the beginning of the month, however our expenses are not recognized until the following month.

NOTES

1. We are presenting the financial statements for May 2025 for North Sound Behavioral Health Administrative Services Organization (ASO).
2. These monthly statements are prepared for the Board’s use only. They provide a snapshot of expenses and revenue for a single calendar month compared with a hypothetical “year to date” projection. However, neither revenue nor expenditures occur on an equal 1/12 amount each month.
4. The North Sound BH-ASO adopts “calendar year” budgets, the funding allocations from the state is a state fiscal year basis [with adjustments every 6 months]. The exceptions are Federal Block Grant Funds which are allocated for the entire fiscal year.

5. Revenues and expenses are managed independently within each of the major funds, categories: Medicaid, State General Fund, Mental Health Block Grant, and Substance Abuse Block Grant.
6. Within 'State General Funds', allocations are further subdivided between general state funds, and the multiple "Proviso" funds allocated for specific services.
7. We have added two new lines at the bottom of the "Revenue and Expense" tab which shows the beginning and ending fund balance within each fund category for the state fiscal year. Also added are additional lines at the bottom to show the Net Income from Operations before the transfer of funds to the BHO.
8. The Budget to Actuals statement includes notes on areas where there is a variance between the hypothetical year-to-date budget and actual revenues and expenditures. I also added additional lines at the bottom to show the transfer of funds separate from the normal operations.

NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION
PRELIMINARY REVENUE and EXPENSE STATEMENT for NOV 2025*
BUDGET TO ACTUALS

REVENUES	2025 Budget	YTD 2025 Budget	YTD 2025 Actual	Variance Favorable (Unfavorable)	
Intergovernmental Revenues					
MHBG*	3,373,938	3,092,777	2,941,349	(151,427)	
SABG*	4,065,474	3,726,685	3,452,975	(273,710)	
State Funds*	38,337,122	35,142,362	35,895,338	752,976	
Medicaid (MCO)*	11,197,987	10,264,822	11,273,635	1,008,813	
Total Intergovernmental Revenues	56,974,521	52,226,644	53,563,297	1,336,652	
Misc. Revenue **	0	0	15,000	15,000	Salish Behavioral Health ASO
Interest Revenue	400,000	366,667	372,660	5,993	
Use of Fund Balance	3,339,010				
TOTAL REVENUES	\$60,713,531	\$52,593,311	\$53,950,957	\$1,357,646	
EXPENDITURES					Budget Variances due to Fluctuations in Provider Invoicing and HCA Payments
Inpatient Treatment	\$1,600,000	1,466,667	\$1,705,913	(239,247)	
ITA Judicial	2,350,000	2,154,167	2,898,246	(744,079)	Increased Case Rate Snohomish & Back Payment
Crisis Services	20,397,656	18,697,851	15,576,539	3,121,313	Fluctuations in Provider Invoicing / Utilization of ARPA Funds
Crisis Teams - Children & Youth	2,218,060	2,033,222	2,423,302	(390,080)	Fluctuations in Provider Invoicing
Co-Responder	2,046,684	1,876,127	1,325,109	551,018	
MH Crisis Stabilization	1,756,966	1,610,552	465,583	1,144,969	Fluctuations in Provider Invoicing / Utilization of ARPA Funds
E&T Services	951,182	871,917	931,680	(59,763)	
E&T Discharge Planner	253,200	232,100	97,272	134,828	
Jail Services	367,536	336,908	283,795	53,113	
PACT Services	1,032,564	946,517	898,797	47,720	
Assisted Outpatient Treatment	1,139,838	1,044,852	857,923	186,928	
Trueblood	223,944	205,282	181,319	23,963	
BH Enhancement Funds	779,188	714,256	394,618	319,638	
HOST	1,239,966	1,136,636	1,136,636	-	
SnoCo Crisis Start up 32-Bed			147,302		
Pilot per Proviso 13b Proviso Revenue Shift	1,407,726	1,290,415	805,701	484,714	Fluctuations in Provider Invoicing
Crisis Endorsed Teams			92,963		
MRSS - CYFT			349,654		
Peer Bridger	307,500	281,875	161,217	120,658	
MHBG Expenditures ***	1,593,876	1,461,053	1,992,510	(531,457)	Fluctuations in Provider Invoicing / HCA Payments
HARPS Housing	817,376	749,261	871,094	(121,832)	
DOC Housing	1,501,830	1,376,678	1,205,918	170,760	
Proviso 86 Behavioral Health Housing	1,477,666	1,354,527	1,291,455	63,073	
Governor Housing Voucher			26,736		
Tribal DCR			46,179		
DCA County Contracts	581,292	532,851	654,354	(121,503)	
Recovery Navigator	2,367,218	2,169,950	2,395,575	(225,626)	
Youth Inpatient Navigators	450,466	412,927	283,626	129,301	
Opiate Dependency Outreach	1,107,314	1,015,038	1,054,821	(39,783)	
PPW Housing Support Services	400,000	366,667	426,297	(59,631)	
SABG Expenditures ****	1,281,480	1,174,690	1,320,058	(145,368)	
Withdrawal Management	2,200,000	2,016,667	2,299,679	(283,012)	
Juvenile Drug Court	139,800	128,150	122,914	5,236	
Other MH Services *****	1,288,001	1,180,668	1,558,407	(377,739)	
Other SUD Services	1,346,000	1,233,833	1,491,955	(258,122)	
Advisory Board	19,996	18,330	15,403	2,926	
Return of HCA Funds	4,741,120	4,741,120	4,741,120	-	Amended Budget Expense Return of HCA Proviso Fund Balances
Subtotal - Services	59,385,445	54,831,752	52,531,668	2,300,083	
Administration	6,069,206	5,563,439	4,788,891	774,548	
TOTAL EXPENDITURES	\$65,454,651	\$60,395,190	\$57,320,559	\$3,074,631	

Excess of Revenues Over (Under) Expenditure. \$(3,369,602)

* THIS IS AN UNAUDITED STATEMENT

* Medicaid and State revenue are paid in advance. MHBG, SABG and SAMHSA revenue are paid on an expense reimbursement method. Expenses are recognized when the bill is received.

** Misc. Revenue Includes Room Rental Fees, Tribal Conference, Salish Contract

*** MHBG Includes ARPA, PATH and other FBG services. Does not include Crisis or E&T

**** SABG Includes Peer Pathfinder and other SABG expenses. Does not include Crisis

***** Other MH Services Includes CORS, FYSPT, Outpatient Services, PATH match

NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION
PRELIMINARY REVENUE and EXPENSE STATEMENT for NOV 2025*

REVENUES	YTD 2025 Totals	YTD 2025 Medicaid	YTD 2025 State	YTD 2025 MHBG	YTD 2025 SABG
Intergovernmental Revenues					
MHBG*	2,941,349			2,941,349	
SABG*	3,452,975				3,452,975
State Funds*	35,895,338		35,895,338		
Medicaid (MCO)*	11,273,635	11,273,635			
Total Intergovernmental Revenues	53,563,297	11,273,635	35,895,338	2,941,349	3,452,975
Misc. Revenue **	15,000		15,000		
Interest Revenue	372,660		372,660		
TOTAL REVENUES	\$53,950,957	\$11,273,635	\$36,282,998	\$2,941,349	\$3,452,975
EXPENDITURES					
Inpatient Treatment	\$1,705,913		\$1,705,913		
ITA Judicial	2,898,246		2,898,246		
Crisis Services	15,576,539	8,113,151	7,463,388		
Crisis Teams - Children & Youth	2,423,302	1,439,473	983,829		
Co-Responder	1,325,109			767,599	557,510
MH Crisis Stabilization	465,583		465,583		
E&T Services	931,680		931,680		
E&T Discharge Planner	97,272		97,272		
Jail Services	283,795		283,795		
PACT Services	898,797		898,797		
Assisted Outpatient Treatment	857,923		857,923		
Trueblood	181,319		181,319		
BH Enhancement Funds	394,618		394,618		
HOST	1,136,636		1,136,636		
SnoCo Crisis Start up 32-Bed	147,302		147,302		
Proviso 13b	805,701		805,701		
Crisis Endorsed Teams	92,963		92,963		
MRSS - CYFT	349,654		349,654		
Peer Bridger	161,217			161,217	
MHBG Expenditures ***	1,992,510			1,992,510	
HARPS Housing	871,094		871,094		
DOC Housing	1,205,918		1,205,918		
BH Housing Proviso 86	1,291,455		1,291,455		
Governor Housing Voucher	26,736		26,736		
Tribal DCA	46,179		46,179		
DCA County Contracts	654,354		654,354		
Recovery Navigator	2,395,575		2,395,575		
Youth Inpatient Navigators	283,626		283,626		
Opiate Dependency Outreach	1,054,821		1,054,821		
PPW Housing Support Services	426,297				426,297
SABG Expenditures ****	1,320,058				1,320,058
Withdrawal Management	2,299,679		2,281,985		17,694
Juvenile Drug Court	122,914		122,914		
Other MH Services *****	1,558,407		1,558,407		
Other SUD Services	1,491,955		1,491,955		
Advisory Board	15,403		15,403		
Return of HCA Funds	4,741,120		4,741,120		
Subtotal - Services	52,531,668	9,552,623	37,736,161	2,921,325	2,321,558
Administration	4,788,891	870,836	3,918,055		
TOTAL EXPENDITURES	\$57,320,559	\$10,423,459	\$41,654,216	\$2,921,325	\$2,321,558
Net Income	\$(3,369,602)	\$850,175	\$(5,371,218)	\$20,024	\$1,131,416
Beginning Fund Balance 12/31/24	18,723,589	683,621	18,808,634	(277,910)	(490,757)
Ending Fund Balance	15,353,987	1,533,797	13,437,416	(257,886)	640,660
Flexible GFS balance at 09/30/25			9,176,222		

Note: State Fund Balance also includes Proviso Fund Balances which are designated for specific expenditures

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* Medicaid and State revenue are paid in advance. MHBG, SABG and SAMHSA revenue are paid on an expense reimbursement method. Expenses are recognized when the bill is received.

** Misc. Revenue Includes Room Rental Fees, Tribal Conference, Salish Contract

*** MHBG Includes ARPA, PATH and other FBG services. Does not include Crisis or E&T

**** SABG Includes Peer Pathfinder and other SABG expenses. Does not include Crisis

***** Other MH Services Includes CORS, FYSPT, Outpatient Services, PATH match

NORTH SOUND BH-ASO

Warrants Paid

November 2025

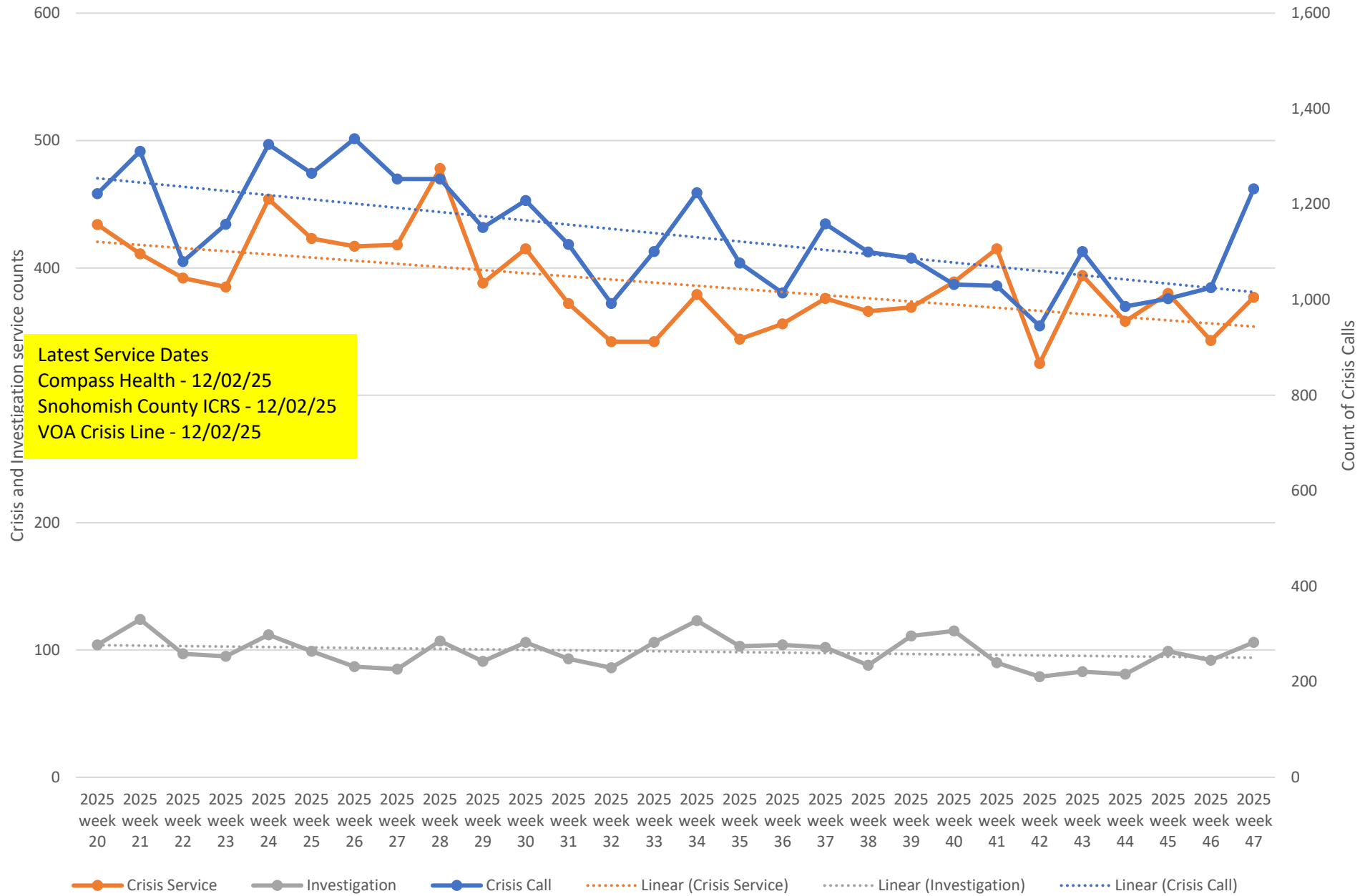
Type	Date	Num	Name	Amount
Bill Pmt -Check	11/10/2025	608421	American Behavioral Health Systems, Inc	-20,638.20
Bill Pmt -Check	11/10/2025	608432	Asian Counseling Treatment	-4,962.14
Bill Pmt -Check	11/10/2025	608442	Bridgeways	-2,657.19
Bill Pmt -Check	11/10/2025	608443	Brigid Collins	-17,979.34
Bill Pmt -Check	11/10/2025	608460	Catholic Community Services	-3,102.23
Bill Pmt -Check	11/10/2025	608477	Compass Health	-145,645.70
Bill Pmt -Check	11/10/2025	608481	Conquer	-52,970.76
Bill Pmt -Check	11/10/2025	608464	DeElena, Charles-Reimb	-108.40
Bill Pmt -Check	11/10/2025	608515	Frontline Cleaning Services LLC	-445.00
Bill Pmt -Check	11/10/2025	608522	Great Rivers BH	-8,250.00
Bill Pmt -Check	11/10/2025	608585	Lake Whatcom Center	-83,698.42
Bill Pmt -Check	11/10/2025	608588	Lifeline Connections	-86,174.40
Bill Pmt -Check	11/10/2025	608704	Maharaj-Lewis, Starleen	-657.01
Bill Pmt -Check	11/10/2025	608632	Opportunity Council	-4,350.36
Bill Pmt -Check	11/10/2025	608643	Pioneer Center	-10,020.97
Bill Pmt -Check	11/10/2025	608675	Sea Mar	-142.31
Bill Pmt -Check	11/10/2025	608691	Skagit County Public Health	-63,853.66
Bill Pmt -Check	11/10/2025	608647	Skagit Valley Hospital	-13,844.88
Bill Pmt -Check	11/10/2025	608736	Smokey Point Behavioral Hospital	-13,528.35
Bill Pmt -Check	11/10/2025	608697	Snohomish Co Human Services	-465,440.00
Bill Pmt -Check	11/10/2025	608698	Snohomish Co Juvenile	-28,574.46
Bill Pmt -Check	11/10/2025	608641	St Joseph Medical Center, Peace Health	-24,148.96
Bill Pmt -Check	11/10/2025	608712	Swedish Edmonds	-77,249.13
Bill Pmt -Check	11/10/2025	608713	Sylvie, Stacy	-1,050.00
Bill Pmt -Check	11/10/2025	608716	Telecare Corporation	-11,448.40
Bill Pmt -Check	11/10/2025	608720	Tulalip Tribes	-6,088.00
Bill Pmt -Check	11/10/2025	608740	Volunteers of America	-243,189.19
Bill Pmt -Check	11/10/2025	608754	WA State Patrol	-11.00
Bill Pmt -Check	11/10/2025	608757	Whatcom County Health Department	-60,273.72
Bill Pmt -Check	11/10/2025	608765	Yellow Cab Co-op Inc.	-421.90
Bill Pmt -Check	11/14/2025	608772	NSBHO-FSA	-40,000.00
Bill Pmt -Check	11/21/2025	609186	CENTER FOR HUMAN SERVICES	-25,255.26
Bill Pmt -Check	11/21/2025	609202	Comcast	-344.44
Bill Pmt -Check	11/21/2025	609203	Community Action of Skagit Co	-12,496.25
Bill Pmt -Check	11/21/2025	609204	Compass Health	-14,689.81
Bill Pmt -Check	11/21/2025	609214	Davenport Group Inc	-20,889.60
Bill Pmt -Check	11/21/2025	609280	Dixon, James-Reim	-205.00
Bill Pmt -Check	11/21/2025	609236	Evergreen Recovery	-184,621.11
Bill Pmt -Check	11/21/2025	609160	Fairfax Hospital	-56,961.36
Bill Pmt -Check	11/21/2025	609238	Firstline Communications (All Phase)	-1,168.23
Bill Pmt -Check	11/21/2025	609264	Holman Recovery Center	-49,980.00
Bill Pmt -Check	11/21/2025	609309	Lake Whatcom Center	-46,236.61
Bill Pmt -Check	11/21/2025	609380	Pioneer Center	-211,725.67
Bill Pmt -Check	11/21/2025	609387	Prosperity Counseling & Treatment	-1,245.00
Bill Pmt -Check	11/21/2025	609445	SALISH SEA PSYCHOTHERAPY & CONE	-1,215.00
Bill Pmt -Check	11/21/2025	609421	Shred-it	-219.84
Bill Pmt -Check	11/21/2025	609451	Swedish Edmonds	-70,705.26
Bill Pmt -Check	11/21/2025	609454	T-Mobile	-1,201.31
Bill Pmt -Check	11/21/2025	609486	Volunteers of America	-232,424.56
Bill Pmt -Check	11/21/2025	609496	Wave Business	-501.80
Bill Pmt -Check	11/26/2025	609568	American Behavioral Health Systems, Inc	-8,755.60
Bill Pmt -Check	11/26/2025	609576	Asian Counseling Treatment	-4,643.93
Bill Pmt -Check	11/26/2025	609592	Bridgeways	-36,751.44
Bill Pmt -Check	11/26/2025	609605	CENTER FOR HUMAN SERVICES	-525.56
Bill Pmt -Check	11/26/2025	609620	Compass Health	-1,261,819.97
Bill Pmt -Check	11/26/2025	609968	Culligan NW	-45.54
Bill Pmt -Check	11/26/2025	609637	Davenport Group Inc	-44,608.00
Bill Pmt -Check	11/26/2025	609767	Lake Whatcom Center	-5,965.84
Bill Pmt -Check	11/26/2025	609778	Lifeline Connections	-18,550.81
Bill Pmt -Check	11/26/2025	609824	Mount Baker Presbyterian Church	-16,711.37
Bill Pmt -Check	11/26/2025	609843	Opportunity Council	-25,445.69
Bill Pmt -Check	11/26/2025	609856	Pioneer Center	-35,608.88
Bill Pmt -Check	11/26/2025	609873	Richoh USA - 31001	-511.00
Bill Pmt -Check	11/26/2025	609888	San Juan County Health & Comm. Service	-16,499.48
Bill Pmt -Check	11/26/2025	609955	Smokey Point Behavioral Hospital	-12,086.25
Bill Pmt -Check	11/26/2025	609928	Telecare Corporation	-184,521.15
Bill Pmt -Check	11/26/2025	609952	Valley Cities Counseling	-15,292.20
TOTAL				-4,111,352.90



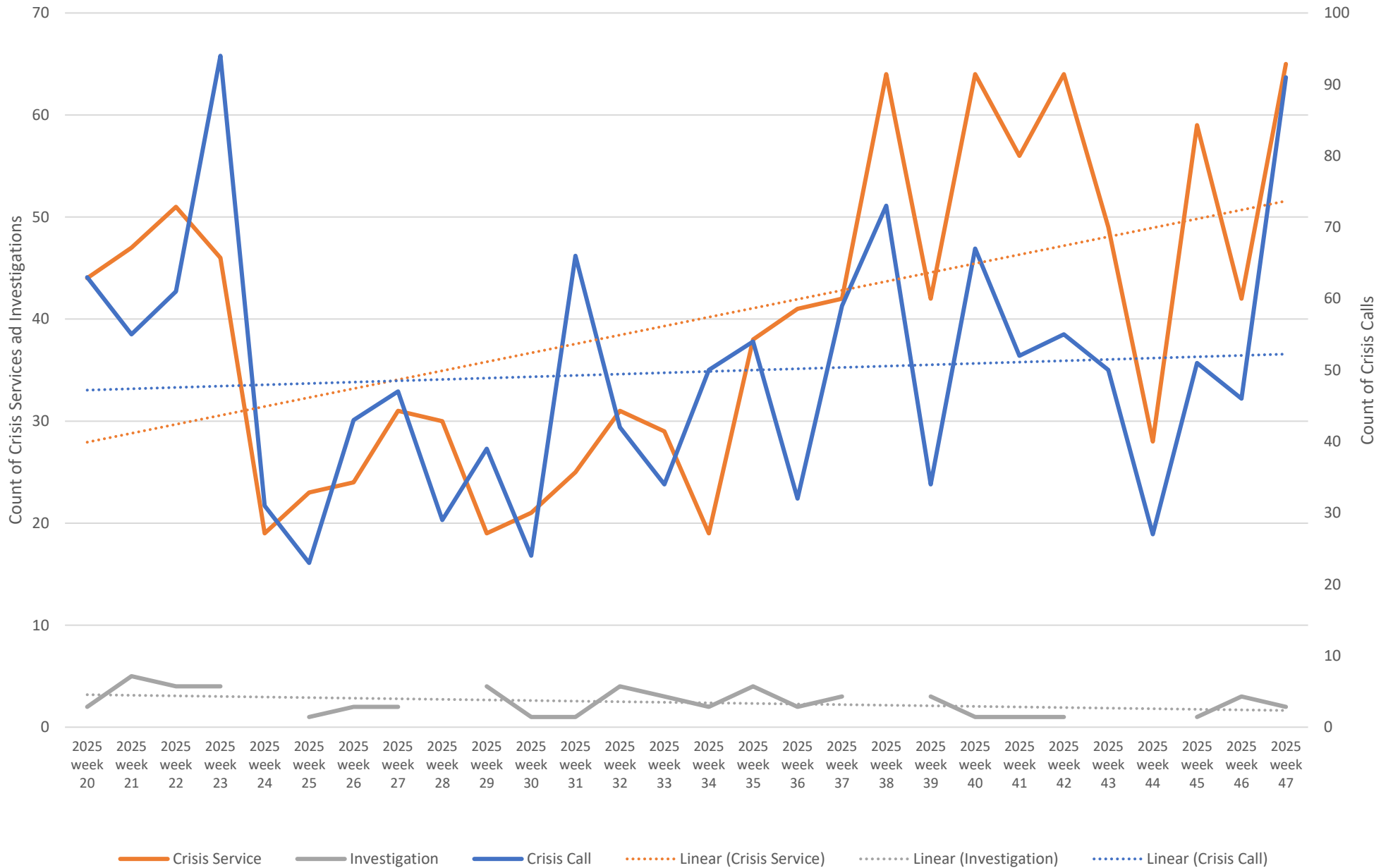
Weekly Crisis Capacity Indicator Snapshot

Page 2	Crisis Data - dates 05/11/25 to 11/22/25
Page 3	Crisis Data: Ages 0-17 - dates 05/11/25 to 11/22/25
Page 4	All DCR Dispatches - dates 05/11/25 to 11/22/25
Page 5	Weekly Staff Count - Staff providing Crisis or Investigation services 05/11/25 to 11/22/25
Page 6	Hospital placement locations (Invol and Vol) - No adjustment has been made for timely data - recent weeks likely low
Page 7	Telehealth only, crisis and investigation services from 05/11/25 to 11/22/25
Page 8	Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units
Page 9	Washington State Indicators of Anxiety or Depression Based on Reported Frequency of Symptoms During Last 7 Days
Page 10	Place of Service -Crisis Services, percent of total by week
Page 11	Place of Service -Investigations, percent of total by week
Page 12	North Sound BH ASO Walkaway Chart 05/11/25 to 11/22/25

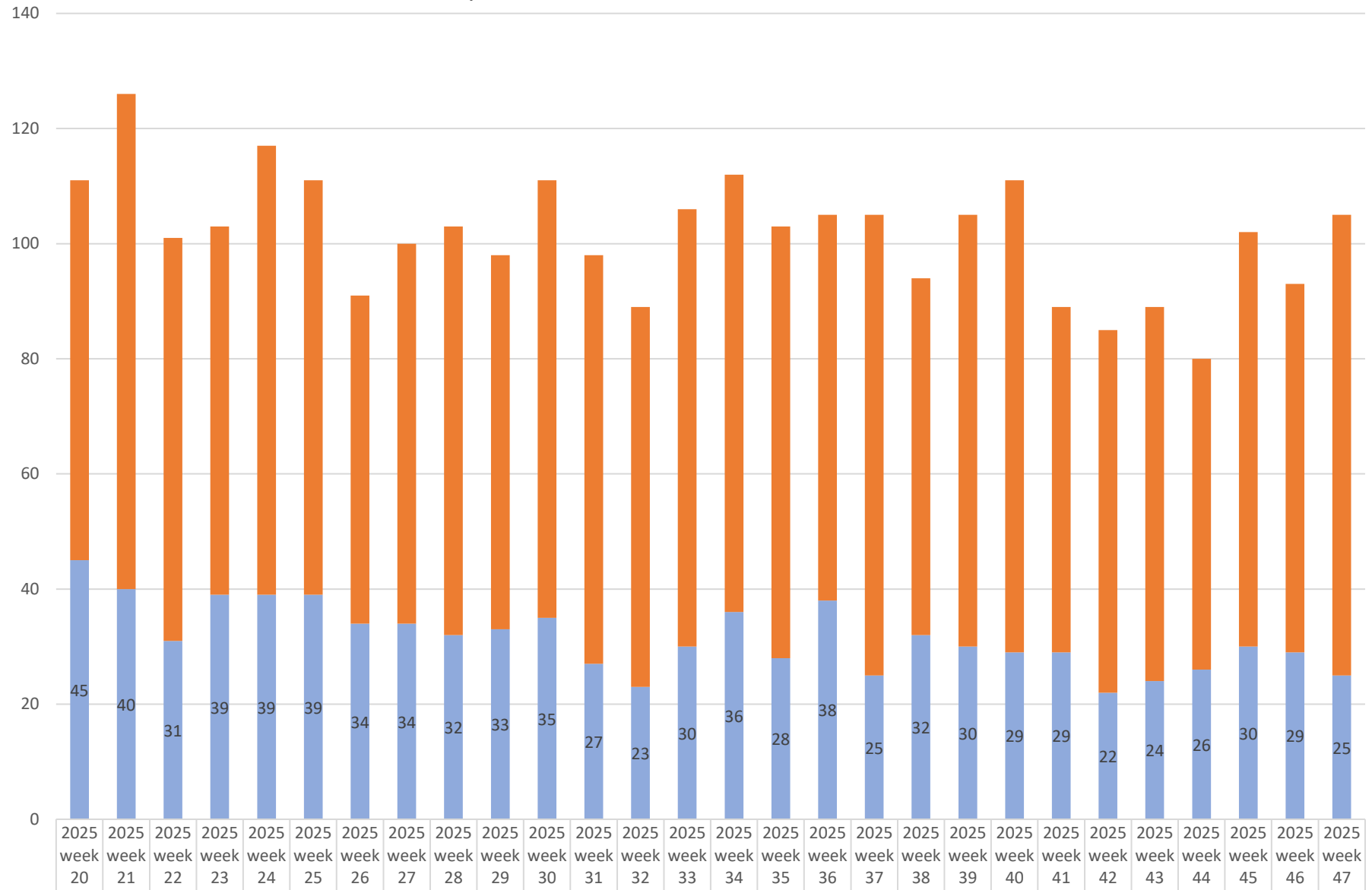
Crisis Data - dates 05/11/25 to 11/22/25



Crisis Data: Ages 0-17 - dates 05/11/25 to 11/22/25

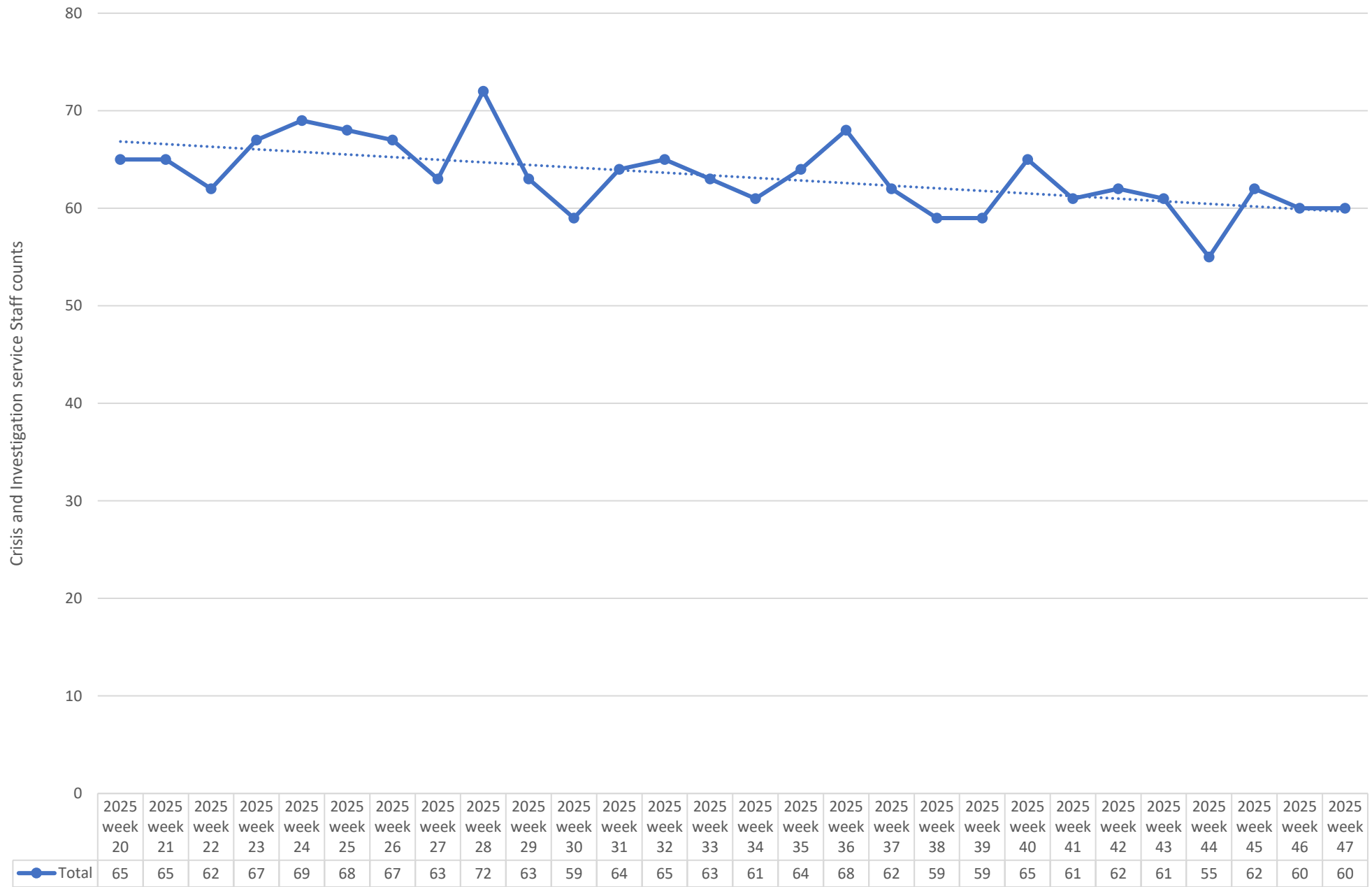


All DCR Dispatches - dates 05/11/25 to 11/22/25



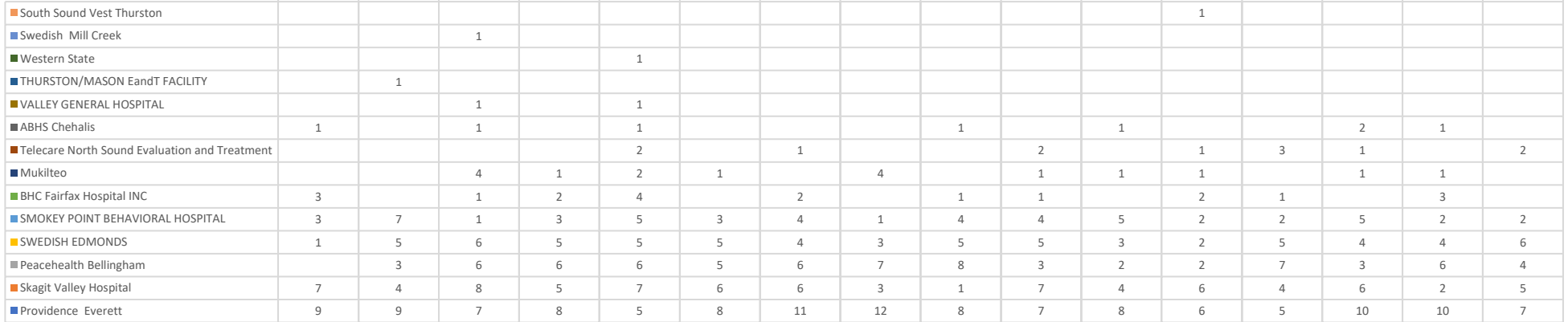
dispatch resulting in other outcome	66	86	70	64	78	72	57	66	71	65	76	71	66	76	76	75	67	80	62	75	82	60	63	65	54	72	64	80
dispatch resulting in detention	45	40	31	39	39	39	34	34	32	33	35	27	23	30	36	28	38	25	32	30	29	29	22	24	26	30	29	25

Weekly Staff Count - Staff providing Crisis or Investigation services 05/11/25 to 11/22/25

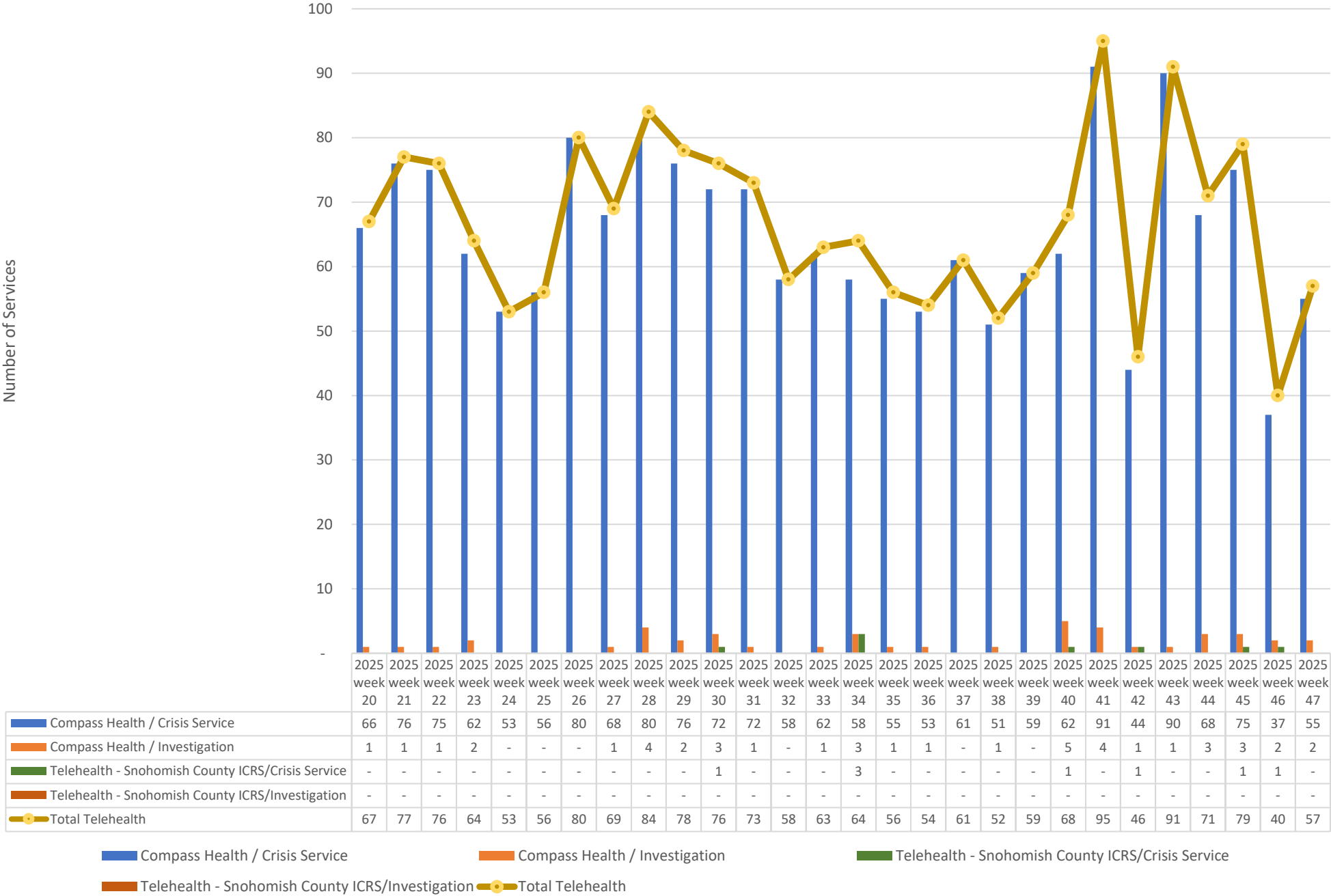


2025 week 47 ending 01/00/00

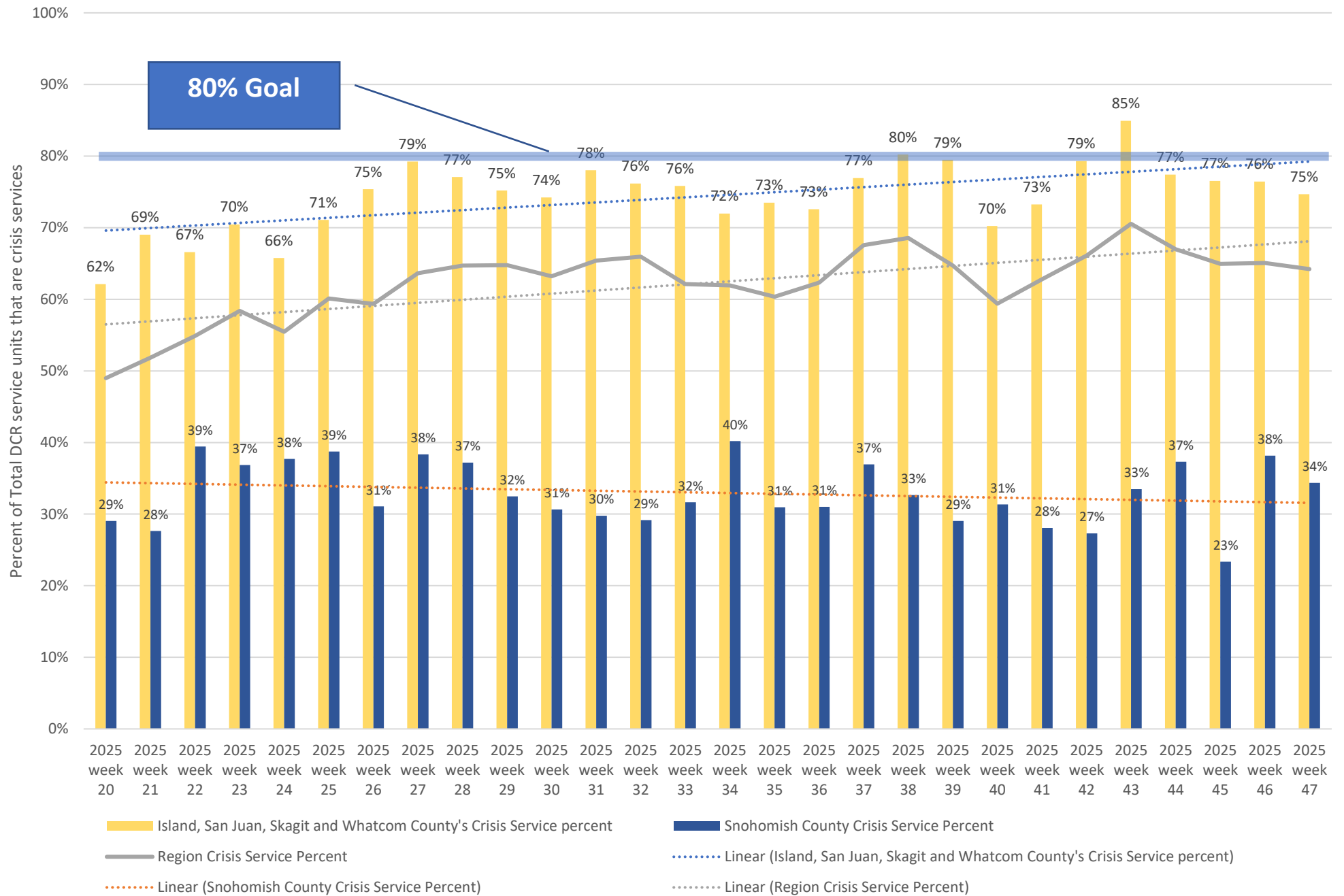
Count of hospital placement locations
in the dispatch record



Telehealth only, crisis and investigation services from 05/11/25 to 11/22/25



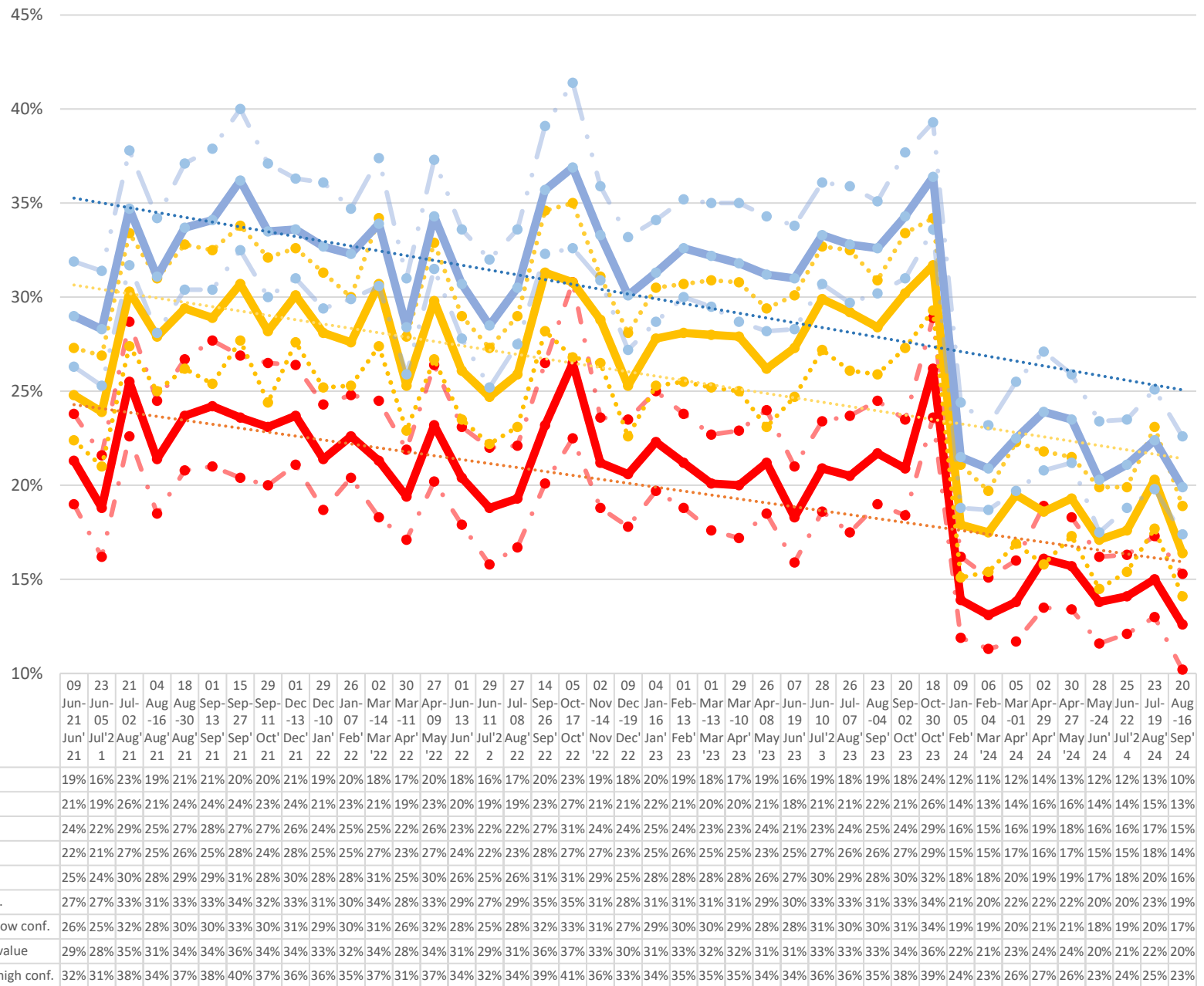
Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units



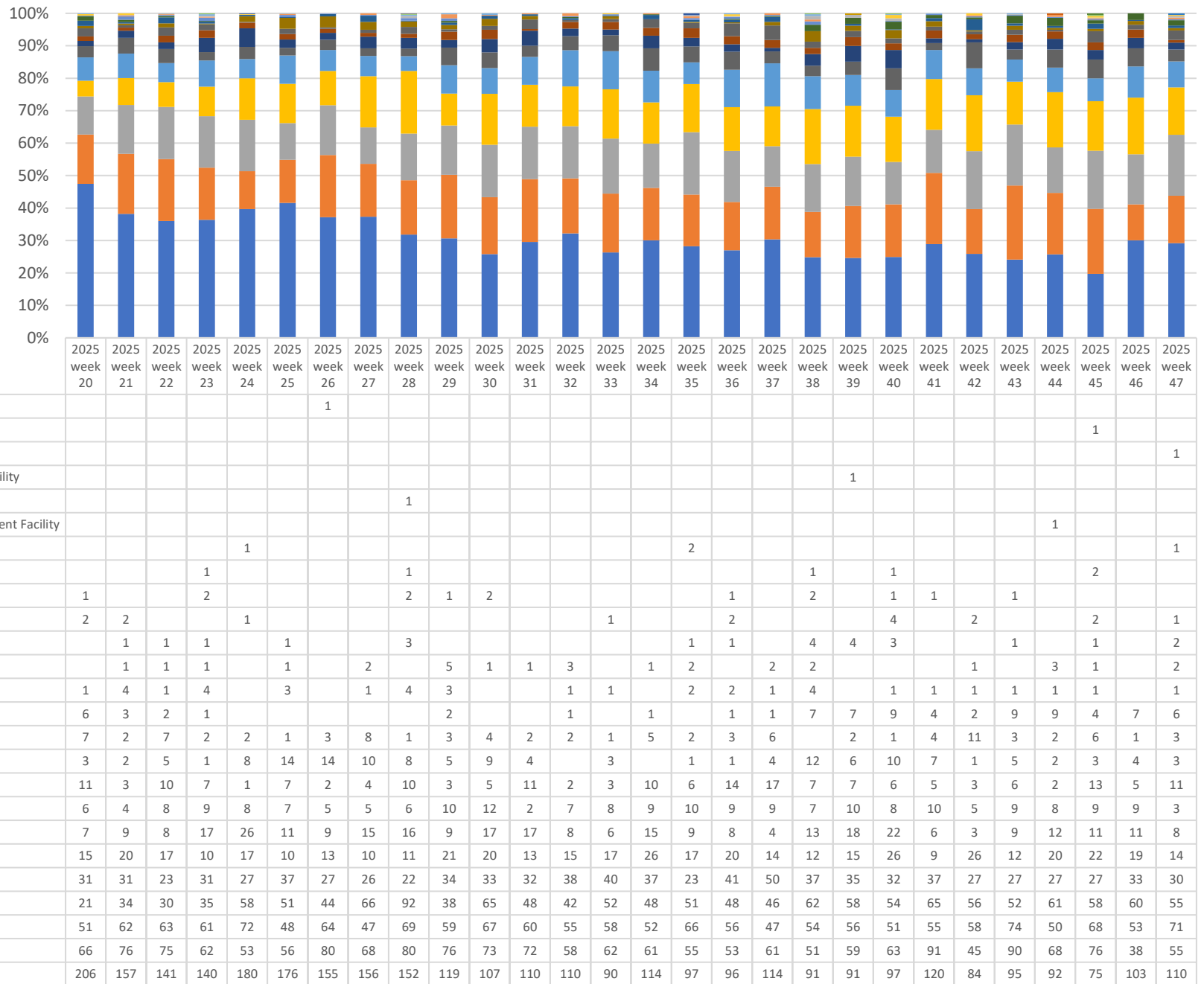
Washington State Indicators of Anxiety or Depression Based on Reported Frequency of Symptoms During Last 7 Days

The U.S. Census Bureau, in collaboration with five federal agencies, launched the Household Pulse Survey to produce data on the social and economic impacts of Covid-19 on American households. The Household Pulse Survey was designed to gauge the impact of the pandemic on employment status, consumer spending, food security, housing, education disruptions, and dimensions of physical and mental wellness.

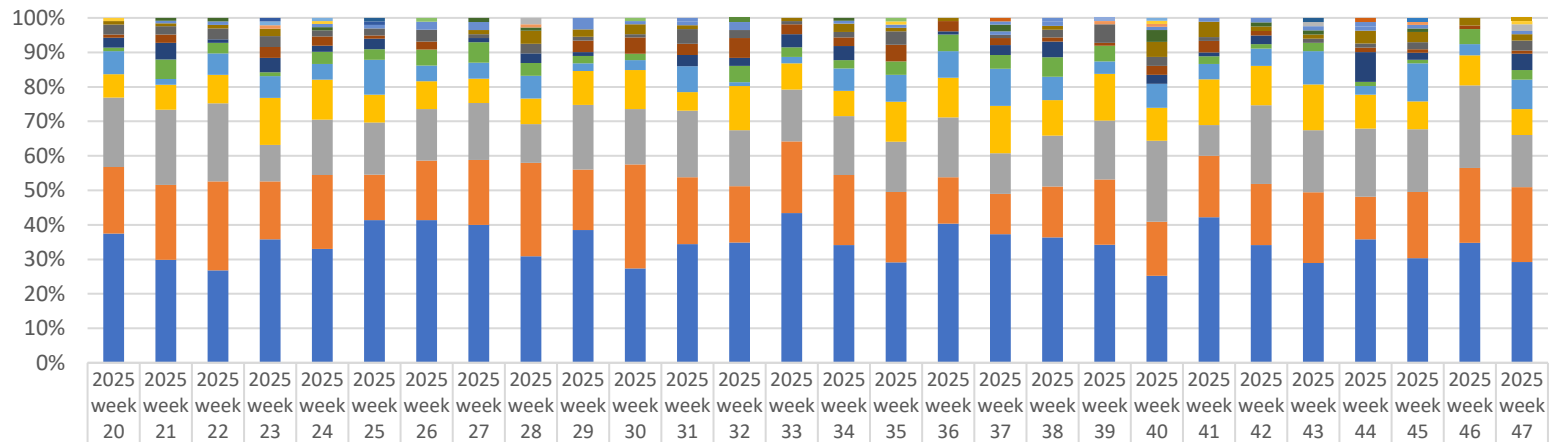
<https://data.cdc.gov/NCHS/Indicator-s-of-Anxiety-or-Depression-Based-on-Repor/8pt5-q6wp>



Place of Service -Crisis Services, percent of total by week



Place of Service -Investigations, percent of total by week



Indian Health Service Provider-based Facility																			1									
Public Health Clinic												1																
Hospice																									1			
Urgent Care Facility																											1	
Nursing Facility					1																	1						
Non residential Substance Abuse Treatment Facility																	1						1					
School			1		1																							
Community Mental Health Center						1				1					1													
Temporary Lodging			1	1																	1							
Custodial Care Facility	1			1											1						1							1
On Campus Outpatient Hospital								2																1				2
Skilled Nursing Facility				1					1										1	1						1		
Homeless Shelter					1		2					1						1	1		1	1	1	1	1	1		
Assisted Living Facility		1	1		1			1	1					1			2			4		1	1		1			
Psych. Residential		1	1			1		2		3	1	1	2		1	1		1	1						1			1
Telehealth	1	1	1	2				1	4	2	3	1		1	3	1	1		1		5	4	1	1	3	3	2	2
Unassigned	3	3	3	3	2	2	3	1	3	1	1	4	2	1	2	4		1	2	6	3	1		1	1	2		3
Office	1	3		3	3	1	2			3	5	3	5	3	3	5	3	2	1	1	3	3	1		1	1	1	1
Group Home	3	6	1	4	2	3		1	3	1		3	2	4	5		1	3	4		3	1	2		7	2		5
Other Place of Service	1	7	3	1	4	3	4	5	4	2	2		4	3	3	4	5	4	5	5		2	1	2	1	1	4	3
Inpatient Hospital	7	2	6	6	5	10	4	4	7	2	3	7	1	2	8	8	8	11	6	4	8	4	4	8	2	11	3	9
Inpatient Psychiatric Facility	7	9	8	13	13	8	7	6	8	9	12	5	11	8	9	12	12	14	9	15	11	12	9	11	8	8	8	8
Prison Correctional Facility	21	27	22	10	18	15	13	14	12	17	17	18	14	16	21	15	18	12	13	19	27	8	18	15	16	18	22	16
Home	20	27	25	16	24	13	15	16	29	16	32	18	14	22	25	21	14	12	13	21	18	16	14	17	10	19	20	23
Emergency Room Hospital	39	37	26	34	37	41	36	34	33	35	29	32	30	46	42	30	42	38	32	38	29	38	27	24	29	30	32	31

North Sound BH ASO Walkaway Chart 05/11/25 to 11/22/25

2

Walkaway Episodes

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	2023 Week 51	2024 Week 03	2024 Week 08	2024 Week 12	2024 Week 15	2024 Week 21	2024 Week 24	2024 Week 25	2024 Week 30	2024 Week 36	2024 Week 37	2024 Week 42	2024 Week 43	2024 Week 45	2024 Week 46	2024 Week 51	2024 Week 53	2025 Week 03	2025 Week 04	2025 Week 05	2025 Week 06	2025 Week 09	2025 Week 11	2025 Week 13	2025 Week 17	2025 Week 19	2025 Week 20	2025 Week 21	2025 Week 23	2025 Week 25	2025 Week 36	
Cascade Valley										1						1						1				1						
Cascade Valley Hospital	1																															
Evergreen Monroe											1																					
Island																					1											
Island Co Jail		1																				1										
Island Hospital					1	1								1																		
N/A Island County Jail																											1					
N/A San Juan Jail							1																									
Peace Health			1	1			1					1	1					1	1									1				
Providence																						1										
St. Joes																							1									1
St. Joseph																								1						1	1	
Swedish Edmonds																													1			
United General	1							1																								
Whidbey Health																				1												
Whidby Health									1						1		1				1											